

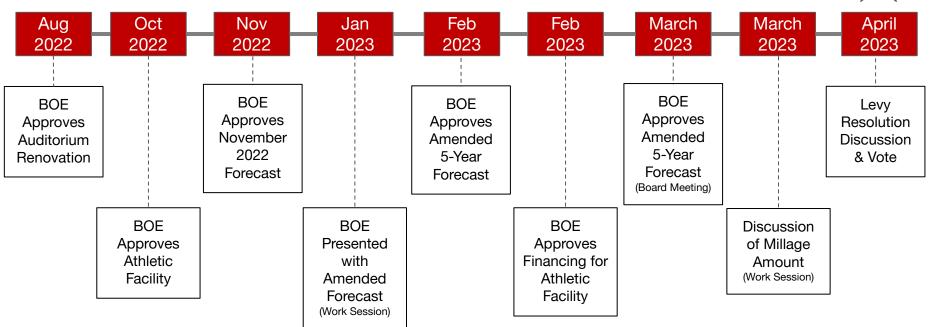
# **Board of Education Meeting**

April 20, 2023



# The Path to April 2023





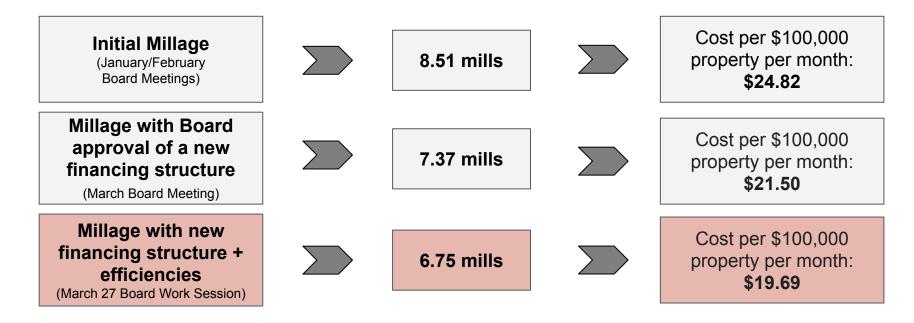


# Levy Discussion/Process

- March 2023 BOE Approved: COPs Financing Plan will flatten expenditures in FYF and lower levy millage request.
  - Amended Five Year Forecast due to COPs financing option debt rating necessary
  - Includes \$600,000+ contingency for all projects
  - Can be utilized for other Permanent Improvement needs should any projects come in under budget
- Prior to April BOE Regular Meeting
  - March 27 Board Work Session to discuss priorities and how this impacts millage
    - Including additional efficiencies being discussed with Admin Team
  - **April 2023 BOE Regular Meeting** 
    - Resolution of Necessity to initiate levy process for November 2023 ballot



# Millage Recommendation at the March 27 Work Session



Through a new financing structure and additional efficiencies for the next school year, Millage has been lowered by 21% and Cost/\$100,000 property by 18%



## What Cost Efficiencies Were Identified to Get to 6.75 mills?

#### **Guiding Principles:**

- No impact to current student programs (ex: Gifted, AP, College/Career, Art/Music/PE)
- No impact to current student supports (ex: Transportation, Mental Health Services)
- Follow same process used each year to identify staffing efficiencies and to review the efficacy of contracted services

Area	Impact	Cost Reduction	Comments
Contracted Services	Budget Impact: Low Classroom Impact: Medium Parent Impact: Low	~\$150,000	Reductions made following review and cost/benefit analysis of contracts. These were driven by staff usage and contract expiration.
Staffing	Budget Impact: High Classroom Impact: Medium Parent Impact: Low	~\$700,000	<ul> <li>No programs or class offerings negatively impacted</li> <li>Primarily driven by attrition/backfill, however did involve involuntary transfers of teachers and one teacher RIF due to student class enrollment</li> <li>Two Administrator reductions (one attrition and one RIF - will continue to review impact)</li> </ul>



## Baseline Scenario from March

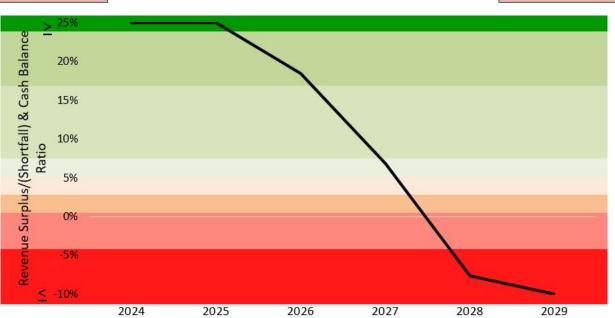
Millage with new financing structure + efficiencies (March 27 Board Work Session)



6.75 mills



Cost per \$100,000 property per month: \$19.69





# Items Requested by the Board at the March 27 Work Session

#### Details and potential cost savings associated with:

- A possible redistricting plan which would eliminate one elementary school while retaining the neighborhood school construct
- Based on the 2008 Ohio Performance Audit, listed as considerations:
  - Administrator Pick-Up
  - Health Savings Account (HSA) for all staff, including a request to re-open negotiations with MEA and MCEA
  - Sick leave accruals and payouts for all staff



# Triennial Update, Voted Millage, and HB 920

#### Passed in 1976:

• Prevents a taxing jurisdiction, or school district, from receiving increased revenue from growth in the market value of property.



## Inside vs Outside Millage

#### **Inside Millage**

Inside millage is millage provided by the Constitution of the State of Ohio and is levied without a vote of the people. It is called inside millage because it is "inside" the law. Another name would be un-voted millage. The Constitution allows for 10 mills of inside millage in each political subdivision.

#### **Outside Millage**

Outside millage is any millage "outside" the 10 mills that is provided by the Constitution of the State of Ohio. This millage is voted in by the public. Another name for outside millage is voted millage.



# Inside Millage Example

	Mills	Appraised Value	Assessed Value	Mill Factor	Total School District Revenue	
General Fund	3.3	\$100,000.00	\$35,000.00	0.001	\$115.50	
Building Fund	0.5	\$100,000.00	\$35,000.00	0.001	\$17.50	
TOTAL	3.8				\$133.00	Annual Total
					\$11.08	Monthly Total

	Mills	Appraised Value	Assessed Value	Mill Factor	Total School District Revenue
General Fund	3.3	\$110,000.00	\$38,500.00	0.001	\$127.05
Building Fund	0.5	\$110,000.00	\$38,500.00	0.001	\$19.25

TOTAL 3.8 \$146.30 Annual Total

\$12.19 Monthly Total

If home values rose 10%, the effect on inside millage would be:

\$13.30 Annual Change

\$1.11 Monthly Change

Not a significant percentage of overall taxpayer costs



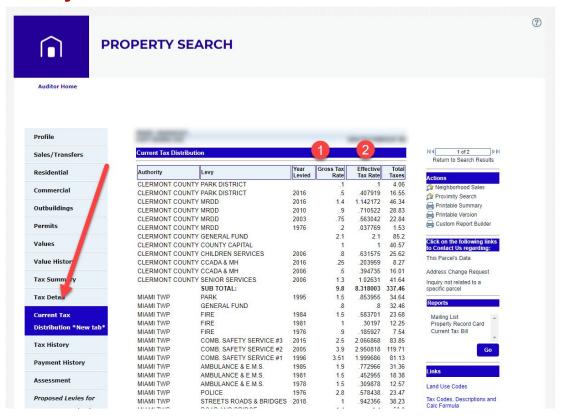
# HB 920 Example Calculation on Outside Mills

Home Value	Assessed Value (35%)	Example Voted Mills	Mill Factor	Property Tax Revenue	
\$100,000.00	\$35,000.00	41.45	0.001	\$1,450.75	

Home Value	Assessed Value (35%)	Example Voted Mills	Mill Factor	Property Tax Revenue
\$100,000.00	\$35,000.00	41.45	0.001	\$1,450.75
			8	
Home Value	Assessed Value (35%)	Example Effective Mills	Mill Factor	Property Tax Revenue
\$105,000.00	\$36,750.00	39.48	0.001	\$1,450.75

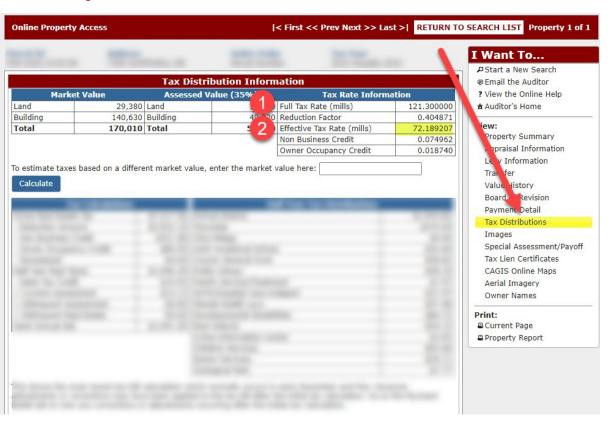


# **Clermont County Auditor Website**





# Hamilton County Auditor Website





# If We Delayed MS Building Project with OFCC

- MEVSD would not have occupancy of the new middle school to start the 2025-26 school year. A mid-year move would be required.
- With the time cost of money decreasing and costs increasing, this difference would be required to be funded by
   Milford EVSD. The 2021 cost set for the project would not be adjusted to fund this additional cost.
- Vendors currently under Contract would have to be compensated by Milford EVSD for any financial hardship.
- A significant delay in the project could result in the termination of the Project Agreement between OFCC and Milford EVSD. All state funds previously drawn down would be required to be returned to OFCC. All sunk state costs: costs to pay vendors for services provided, would be required to be refunded to OFCC.
- In the case of a termination of the Project Agreement, there is no guarantee when Milford EVSD will be re-offered state funding for Segment 2. Inflation over the 2021 cost sets may be a district cost.
- If the 6,532 square foot addition to the existing Milford Junior High that was designed and constructed under ELPP is not
  demolished and becomes integrated into the Junior High Design, a new master plan would have to be created, which
  could result in a reduction of co-funded square footage scope and budget.



# Redistricting



**Ask:** Details and potential cost savings associated with a possible redistricting plan which would eliminate one elementary school while retaining the neighborhood school construct; previous elementary school becomes the preschool

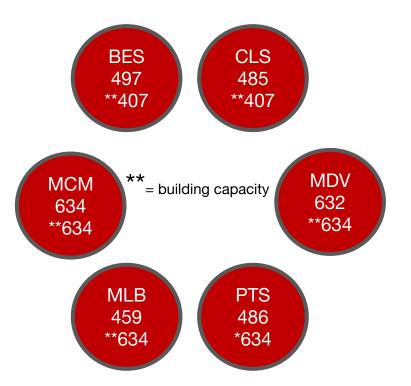
Option	Impact Overview	Budget Impact	Comments				
Eliminate BES or CLS elementary and repurpose building as Preschool - Shift elementary students to 2-3 nearby schools	Budget Impact: High (increase) Classroom Impact: High Parent Impact: High	<ul> <li>\$750,000 cost to convert bathrooms at CLS or BES (early estimate)</li> <li>\$537,800 reduction in staffing costs</li> <li>Probable increase in Transportation costs</li> </ul>	<ul> <li>Would need more time to determine new lines and impact</li> <li>Eliminate 1.5 K-5 positions, Principal, TOA, Psychologist, and 3 Unified Arts positions</li> <li>Title designation impact considerations</li> </ul>				
Eliminate BES or CLS elementary and repurpose building as Preschool - Redistrict remaining 5 schools	Budget Impact: High (increase) Classroom Impact: High Parent Impact: High	<ul> <li>\$750,000 cost to convert bathrooms at CLS or BES (early estimate)</li> <li>\$537,800 reduction in staffing costs</li> <li>Probable increase in Transportation costs</li> </ul>	<ul> <li>Would need more time to determine new lines and impact</li> <li>Eliminate 1.5 K-5 positions, Principal, TOA, Psychologist, and 3 Unified Arts positions</li> <li>Title designation impact considerations</li> </ul>				

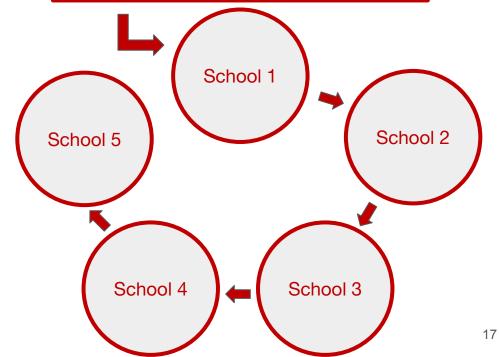
# Illustrative Impact to Elementary Boundaries Utilizing Current Enrollment Numbers



(Work Session Ask)

Closing BES or CLS as an elementary redistributes approximately 500 students, which creates a domino effect and increases remaining elementary school populations

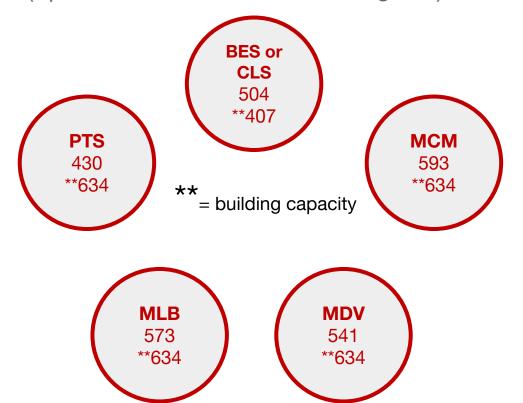




# Closing BES or CLS as an Elementary School '25-'26 School Year



(April Finance Committee Meeting Ask)

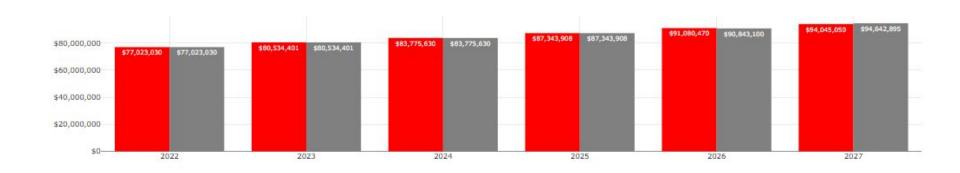


#### **Process and Assumptions:**

- '25-'26 enrollment numbers (6th grade at the Middle School)
  - Over capacity students at BES/CLS would need to be redistributed to other schools
- Transportation (routing) is an unknown cost variable
- Additional preschool costs (some also unknown) would still apply



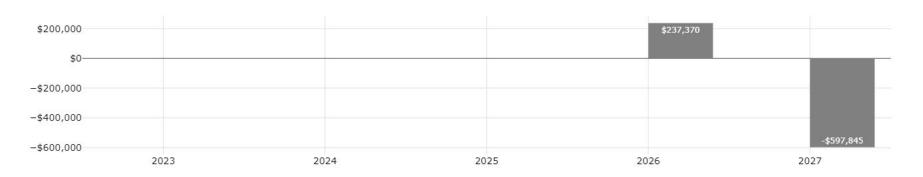
# **Cost Impact Overview**





# **Cost Impact Overview**

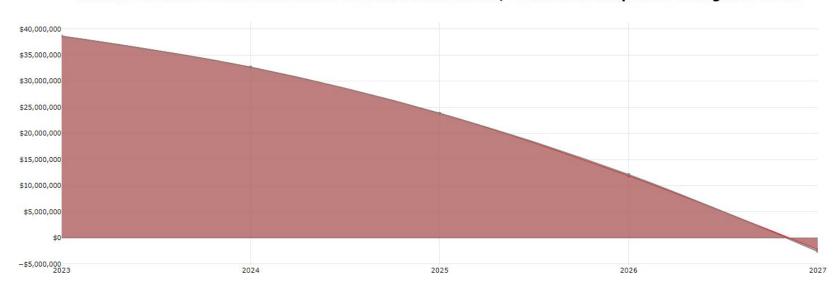
#### Current Forecast Change in Annual Expenditures Compared to Base Forecast



<sup>\*</sup>Transportation costs not included



#### Current Forecast Cash Balance After Cumulative Favorable/Unfavorable Impact of Changes to Base



----- With redistricting

Without redistricting



# Redistricting Would Increase Millage and Take Minimum of 12-18 months to Complete

#### Why?

- Minimum 12-18 month timeline to successfully complete
   Community Engagement 12 months
   Construction Estimates 6 month minimum
   Transportation (Routing) Estimates 3 month minimum
- Would only impact the third year of the current levy cycle and beyond
- Increased short term costs
- If board would like to explore, recommend beginning this process in 2024, following (possible) community levy vote

Estimated Millage Impact: Increases Millage .08



# 2008 Ohio Auditor Recommendations



### Performance Audit vs. Financial Audit

- Financial Audit is required every year:
  - GAAP Conversion Audit: \$20,000
  - AOS Financial Audit: \$31,625

TOTAL per year: \$51,625

- Performance Audit
  - State will pay for this (if the district is financial distress and selected)
  - Otherwise, a Performance Audit would be estimated to cost the district \$50,000+



# 2008 Performance Audit: History

#### Why was the Performance Audit Initiated in 2008:

- MEVSD had failed 4 operating levies in a row:
  - May 2006
  - November 2006
  - February 2007
  - March 2008
- MEVSD was in fiscal caution with a nearing negative cash balance
- The November 2008 levy passed but the performance audit had been underway since March 2008
- 2008 Performance Audit Released in December 2008



#### What Was Done with the Recommendations

- The district opted to reduce benefit costs by joining an insurance consortium (SWOOSH)
  - This included rolling out a High Deductible Health Plan and corresponding HSA contributions
  - This had an immediate, positive impact on benefit costs for MEVSD
- The district did not eliminate pickup on pickup for administrators due to benchmark studies with other local districts
  - Past admin cited additional legal costs associated with admin turnover



# What is Pick-Up? What is Pick-up on Pick-Up?

- Pick-up
  - The 14% that the Board of Education is required to pay towards employee retirement benefits for both SERS and STRS employees
- Pick-up on Pick-up
  - The Board of Education pays the employee's portion of retirement contribution

■ SERS: 10%

■ STRS: 14%

- Currently MEVSD administrators receive this, which is inline with other Hamilton and Clermont County administrators
- This can be considered a part of total compensation (15.9% STRS and 11.4% SERS)



# Local Districts That Offer Pickup on Pickup Competitive Perspective

	Do Board Office Administrators receive Pickup on Pickup in your district?	Do Building Principals/Administrators receive Pickup on Pickup in your district?
Winton Woods		✓
North College Hill	$\checkmark$	
Forest Hills	$\checkmark$	✓
West Clermont	$\checkmark$	✓
St. Bernard	$\checkmark$	
Sycamore	$\checkmark$	✓
Western Brown	abla	✓
Lockland	$\checkmark$	✓
Goshen	$\checkmark$	✓
Indian Hill	$\checkmark$	✓
Williamsburg	$\checkmark$	✓
Madeira	✓	✓
Deer Park	✓	✓
Reading		
Brown County ESC	✓	
Ripley-Union-Lewis-Huntinton	ightharpoons	✓
Felicity	✓	✓
Great Oaks	ightharpoons	✓
Clermont Northeastern	ightharpoons	✓
Ohio Valley	✓	✓
Batavia	✓	$\checkmark$



# Salary Comparisons

#### SALARY COMPARISONS - MASTERS DEGREE Teachers Salary Schedule 2022-2023 School Year

	Years' Experience>	Starting		Years' Experience>	5 Years		Years' Experience>	10 Years		Years' Experience>	Max
Rank	District	\$\$\$\$	Rank	District	\$\$\$\$	Rank	District	\$\$\$\$	Rank	District	\$\$\$\$
1	Lakota Local	\$53,803	1	Mason City	\$64,781	1	Forest Hills	\$78,656	1	Indian Hill	\$107,331
2	Finneytown	\$53,359	2	Forest Hills	\$64,605	2	Deer Park	\$78,130	2	Wyoming	\$104,413
3	Southwest Local	\$52,176	3	Southwest Local	\$64,172	3	Mason City	\$77,925	3	Mariemont	\$100,506
4	Hamilton City	\$51,774	4	Indian Hill	\$63,777	4	Indian Hill	\$77,676	4	Sycamore	\$100,142
5	Mason City	\$51,637	5	Madeira	\$63,426	5	Oak Hills	\$77,554	5	Lebanon City	\$99,475
6	Oak Hills	\$51,551	6	Deer Park	\$63,423	6	Princeton	\$77,262	6	Mason City	\$98,956
7	Deer Park	\$51,474	7	Oak Hills	\$63,412	7	Madeira	\$76,922	7	Southwest Local	\$97,748
8	Madeira	\$51,442	8	Princeton	\$63,299	8	Southwest Local	\$76,163	8	Finneytown	\$97,501
9	Princeton	\$51,197	9	North College Hill	\$62,356	9	North College Hill	\$75,218	9	Madeira	\$96,337
10	Indian Hill	\$51,022	10	Kings Local	\$62,338	10	Wyoming	\$74,709	10	Kings Local	\$96,066
11	St. Bernard - Elmwood	\$50,937	11	Fairfield	\$62,144	11	Sycamore	\$74,688	11	Princeton	\$95,646
12	Fairfield	\$50,741	12	Sycamore	\$61,633	12	Norwood	\$74,554	12	Lakota Local	\$94,683
13	Forest Hills	\$50,555	13	Reading	\$61,418	13	Reading	\$74,254	13	Fairfield	\$94,321
14	Kings Local	\$50,455	14	Wyoming	\$61,207	14	Milford Exempted	\$74,228	14	North College Hill	\$94,224
15	Lebanon City	\$49.520	15	Mt. Healthy	\$60,986	15	Kings Local	\$74,220	15	Loveland	\$93,965
16	North College Hill	\$49.495	16	Hamilton City	\$60,775	16	Winton Woods	\$73,204	16	Winton Woods	\$93,627
17	Loveland	\$49,246	17	Norwood	\$60,765	17	Mariemont	\$73,115	17	Oak Hills	\$93,521
18	Mt. Healthy	\$49,153	18	Milford Exempted	\$60,669	18	Mt. Healthy	\$72,825	18	Forest Hills	\$93,196
19	Norwood	\$48.881	19	Lebanon City	\$60,380	19	Hamilton City	\$72,026	19	Deer Park	\$92,837
20	Reading	\$48,880	20	Mariemont	\$60,021	20	Fairfield	\$71,631	20	Norwood	\$91,748
21	Sycamore	\$48,580	21	Finneytown	\$59,665	21	Lebanon City	\$71,240	21	Three Rivers	\$90,998
22	Three Rivers	\$48,474	22	St. Bernard - Elmwood	\$59.570	22	St. Bernard - Elmwood	\$70.362	22	St. Bernard - Elmwood	\$90,219
23	Northwest Local	\$47.847	23	Northwest Local	\$59,238	23	Loveland	\$69,916	23	Reading	\$89,833
24	Wyoming	\$47,706	24	Winton Woods	\$58,743	24	Northwest Local	\$68,108	24	Mt. Healthy	\$89,386
25	Mariemont	\$47,517	25	Loveland	\$58,433	25	Lockland	\$67,718	25	Hamilton City	\$89,004
26	Winton Woods	\$47,136	26	Lakota Local	\$58,166	26	Finnevtown	\$66,941	26	Northwest Local	\$88,284
27	Milford Exempted	\$47,109	27	Lockland	\$56,500	27	Ross Local	\$64,716	27	Milford Exempted	\$87,660
28	New Richmond	\$45,991	28	Ross Local	\$54.342	28	Lakota Local	\$64,120	28	Lockland	\$85,667
29	Lockland	\$45,281	29	Three Rivers	\$53,298	29	Three Rivers	\$60,008	29	New Richmond	\$84,407
30	Ross Local	\$43,968	30	New Richmond	\$50,159	30	New Richmond	\$54,704	30	Ross Local	\$77,164
	Salary Average	\$49.564		Salary Average	\$60.457		Salary Average	\$72.093		Salary Average	\$93,629
	Salary for MEVSD	\$47,109		Salary for MEVSD	\$60,669		Salary for MEVSD	\$74,228		Salary for MEVSD	\$87,660
l	MEVSD vs Average	(\$2,455)		MEVSD vs Average	\$212		MEVSD vs Average	\$2,135		MEVSD vs Average	(\$5,969)



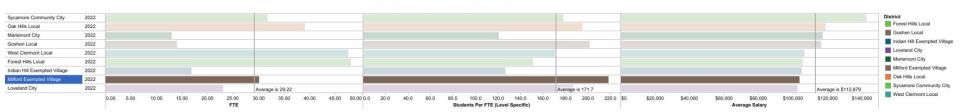
# Salary Comparisons

	Certified Teaching Staff	Administrator	Difference
MA, Step 10	\$74,228.00	\$79,000.00	\$4,772.00
Number of Days in Contract	185	223	38
Daily Rate	\$401.23	\$354.26	-\$46.97
		TOTAL	-\$1,784.95

Total Compensation matters and, if we remove Pick Up on Pickup, we would need to adjust salaries to account for additional scope and responsibility



# **Administrator Analysis**

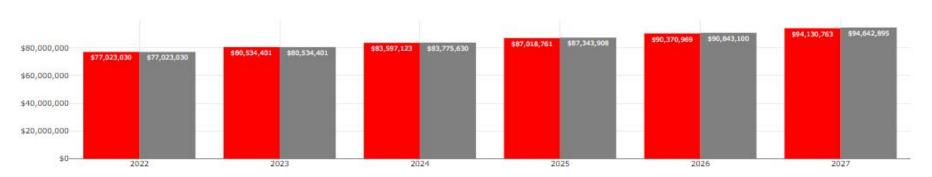


District	Average Salary	Students Per FTE (Level Specific)
Sycamore Community City	\$142,206	177.9
Oak Hills Local	\$118,647	194.3
Mariemont City	\$116,917	120.5
Goshen Local	\$115,989	201.0
West Clermont Local	\$106,231	170.4
Forest Hills Local	\$105,305	150.7
Indian Hill Exempted Village	\$104,773	126.2
Milford Exempted Village	\$103,534	217.9
Loveland City	\$102,310	186.3

Sycamore Community City	2022													District
Southwest Local	2022													Batavia Local
Oak Hills Local	2022													Bethel-Tate Local
Mt Healthy City	2022						İ						1	Cincinnati Public Schools
Norwood City	2022													Clermont Northeastern Local
Mariemont City	2022													Deer Park Community City
Goshen Local	2022													Felicity-Franklin Local
Madeira City	2022													Finneytown Local
Winton Woods City	2022													Forest Hills Local
St Bernard-Elmwood Place City	2022													Goshen Local
Princeton City	2022													Great Oaks Career Campuses
West Clermont Local	2022													Indian Hill Exempted Village
Lockland Local	2022													Lockland Local
Forest Hills Local	2022													Loveland City
Indian Hill Exempted Village	2022													Madeira City
Cincinnati Public Schools	2022													Mariemont City
Milford Exempted Village	2022											0		Milford Exempted Village
Finneytown Local	2022													Mt Healthy City
Loveland City	2022													New Richmond Exempted Village
Clermont Northeastern Local	2022													North College Hill City
Great Oaks Career Campuses	2022													Northwest Local (Hamilton)
Wyoming City	2022													Norwood City
Northwest Local (Hamilton)	2022													Oak Hills Local
Deer Park Community City	2022													Princeton City
Reading Community City	2022													Reading Community City
Bethel-Tate Local	2022													Southwest Local
North College Hill City	2022													St Bernard-Elmwood Place City
Batavia Local	2022													Sycamore Community City
Williamsburg Local	2022													Three Rivers Local
U S Grant	2022													U S Grant
Felicity-Franklin Local	2022													West Clermont Local
New Richmond Exempted Village	2022													Williamsburg Local
Three Rivers Local	2022		Average is 28.55				Average is	136.6				Average	is \$102,428	Winton Woods City
		0.00	50.00 100.0	0 150.00 FTE	200.00 250.00	100.0 Students Per I		200.0 250.0 Specific)	0 \$0	\$50,000 Averag	\$100 je Salary		\$150,000	Wyoming City



#### Total General Fund Expenditures

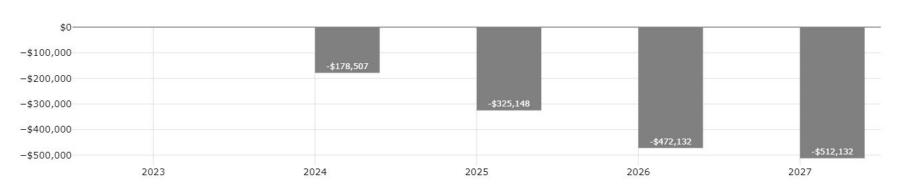


Retaining Pick Up

Eliminating Pick Up

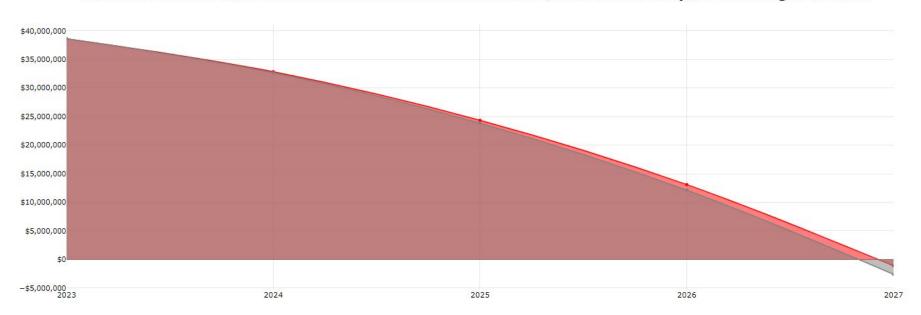


#### Current Forecast Change in Annual Expenditures Compared to Base Forecast





#### Current Forecast Cash Balance After Cumulative Favorable/Unfavorable Impact of Changes to Base





#### Earliest time to address

In phases over next 4 years as administrator contracts expire.

Estimated Millage Impact: Decreases Millage .25



## **HSA Summary**

- The total Board HSA contribution is \$1.56M
- HSA Contribution should be looked at as a part of total compensation
- MEA/MCEA declined to open negotiations
  - Limited potential impact due to existing agreement and future negotiation timeline



## **Insurance Enrollment**

Current	<b>Enrol</b>	lment
Current	LIIIVI	IIII CIII

Current Enrollment	2.4628.055	-	-
Enrolled Employees	HDHP	PPO	<b>Grand Total</b>
ADMINISTRATIVE ACTIVE	38	2	40
Employee only	6	1	7
Employee + Spouse	4	1	5
Employee + Children	1		1
Family	27	0000	27
CERTIFIED ACTIVE	340	27	367
Employee only	62	14	76
Employee + Spouse	46	1	47
Employee + Children	19	2	21
Family	213	10	223
CERTIFIED COBRA	1	10.00	1
Employee only	1		1
SUPPORT/CLASSIFIED ACTIVE	123	26	149
Employee only	37	17	54
Employee + Spouse	19	4	23
Employee + Children	11	2	13
Family	56	3	59
Grand Total	502	55	557

Board Single H.S.A. Contribution	
Board Family H.S.A. Contribution	

	Monthly	Annually
n	\$106	\$1,272
n	\$300	\$3,600
265	Total	\$1,560,432



#### SALARY COMPARISONS - BACHELORS DEGREE Teachers Salary Schedule 2022-2023 School Year

	Years' Experience>	St	arting		Years' Experience>	5 Years		Years' Experience>		Years		Years' Experience>	Max
Rank	District		\$\$\$\$	Rank	District	\$\$\$\$	Rank	District		\$\$\$\$	Rank	District	\$\$\$\$ -
1	Lakota Local		\$50,575	1	Forest Hills	\$60,574	1	Forest Hills		\$73,099	1	Wyoming	\$92,26
2	Finneytown		\$48,508	2	Oak Hills	\$58,845	2	Oak Hills		\$72,992	2	Southwest Local	\$90,556
3	Forest Hills		\$48,050	3	Mason City	\$58,092	3	Princeton		\$71,676	3	Kings Local	\$88,479
4	Mason City		\$46,943	4	Indian Hill	\$57,979	4	Indian Hill		\$70,613	4	Mason City	\$87,079
5	Madeira		\$46,706	5	Princeton	\$57,714	5	North College Hill		\$70,073	5	Oak Hills	\$86,678
6	Sycamore		\$46,632	6	Kings Local	\$57,585	6	Kings Local		\$69,467	6	Forest Hills	\$86,419
7	Princeton		\$46,543	7	North College Hill	\$57,212	7	Deer Park		\$69,398	7	Lebanon City	\$85,27
8	Indian Hill		\$46,383	8	Southwest Local	\$56,975	8	Mason City		\$69,241	8	Loveland	\$83,895
9	Hamilton City		\$46,048	9	Deer Park	\$56,529	9	Southwest Local		\$68,966	9	Indian Hill	\$83,823
10	Deer Park		\$45,959	10	Wyoming	\$56,257	10	Wyoming		\$67,508	10	Three Rivers	\$82,538
11	Kings Local		\$45,702	11	Sycamore	\$55.833	11	Winton Woods		\$67,035	11	Fairfield	\$82,340
12	Oak Hills		\$45,620	12	Norwood	\$54,935	12	Norwood		\$66,482	12	Norwood	\$81.882
13	Fairfield		\$45,610	13	Fairfield	\$54,732	13	Mt. Healthy		\$66,192	13	Princeton	\$81.683
14	Wyoming		\$45.005	14	Lakota Local	\$54.679	14	Sycamore		\$65,842	14	Sycamore	\$81,666
15	Southwest Local		\$44,979	15	Madeira	\$54,463	15	Reading		\$64,606	15	North College Hill	\$81,362
16	Norwood		\$44,845	16	Mt. Healthy	\$54,353	16	Milford Exempted		\$64,299	16	Deer Park	\$81,347
17	Lebanon City		\$44.655	17	Milford Exempted	\$54,020	17	Madeira		\$64,047	17	Lakota Local	\$80,772
18	North College Hill		\$44,350	18	Winton Woods	\$53,792	18	Mariemont		\$63,970	18	Northwest Local	\$80,67
19	Loveland		\$44.167	19	Reading	\$53.428	19	Fairfield		\$63.854	19	Winton Woods	\$80.500
20	Three Rivers		\$43,968	20	Lebanon City	\$53,213	20	Lockland		\$63,231	20	Reading	\$80,057
21	Milford Exempted		\$43,741	21	Hamilton City	\$53,084	21	Northwest Local		\$62,982	21	Mariemont	\$79,128
22	St. Bernard - Elmwood		\$43,167	22	Mariemont	\$52,783	22	St. Bernard - Elmwood		\$62,592	22	Hamilton City	\$78,325
23	Winton Woods		\$43,165	23	Finneytown	\$52,389	23	Loveland		\$62,532	23	Mt. Healthy	\$77,246
24	Northwest Local		\$43.082	24	Loveland	\$52,329	24	Lebanon City		\$62,118	24	New Richmond	\$76.733
25	Mt. Healthy		\$42,520	25	Lockland	\$52.012	25	Hamilton City		\$61,880	25	Milford Exempted	\$74.51
26	Reading		\$42.504	26	Northwest Local	\$51,927	26	Lakota Local		\$60,281	26	Lockland	\$72,205
27	Mariemont		\$42,077	27	St. Bernard - Elmwood	\$51,800	27	Finneytown		\$57,725	27	St. Bernard - Elmwood	\$69.067
28	New Richmond		\$41.810	28	Three Rivers	\$48,343	28	Ross Local		\$56,656	28	Ross Local	\$66.71
29	Lockland		\$40.794	29	Ross Local	\$48.277	29	Three Rivers		\$54,429	29	Madeira	\$65,76
30	Ross Local		\$39,899	30	New Richmond	\$45,599	30	New Richmond		\$49,731	30	Finneytown	\$57,72
	Salary Average		\$44,800		Salary Average	\$54,325		Salary Average		\$64,784		Salary Average	\$79,890
	Salary for MEVSD	-	\$43,741		Salary for MEVSD	\$54,020		Salary for MEVSD		\$64,299		Salary for MEVSD	\$74,517
	MEVSD vs Average	•	(\$1,059)		MEVSD vs Average	(\$305)		MEVSD vs Average		(\$485)		MEVSD vs Average	(\$5,373
	Salary Average-Top 10	•	\$47,235		Salary Average-Top 10	\$57,776		Salary Average-Top 10	-	\$70,303		Salary Average-Top 10	\$86,70
1	MEVSD vs Top 10 Avg.		(\$3,494)		MEVSD vs Top 10 Avg.	(\$3,756)		MEVSD vs Top 10 Avg.		(\$6,004)		MEVSD vs Top 10 Avg.	(\$12,183



#### SALARY COMPARISONS - MASTERS DEGREE Teachers Salary Schedule 2022-2023 School Year

	Years' Experience>	Starting		Years' Experience>	5 Years		Years' Experience>	10 Years		Years' Experience>	Max
ank	District	\$\$\$\$	Rank	District	\$\$\$\$	Rank	District	\$\$\$\$	Rank	District	\$\$\$\$
1	Lakota Local	\$53,803	1	Mason City	\$64,781	1	Forest Hills	\$78,656	1	Indian Hill	\$107,331
2	Finneytown	\$53,359	2	Forest Hills	\$64,605	2	Deer Park	\$78,130	2	Wyoming	\$104,413
3	Southwest Local	\$52,176	3	Southwest Local	\$64,172	3	Mason City	\$77,925	3	Mariemont	\$100,506
4	Hamilton City	\$51,774	4	Indian Hill	\$63,777	4	Indian Hill	\$77,676	4	Sycamore	\$100,142
5	Mason City	\$51,637	5	Madeira	\$63,426	5	Oak Hills	\$77,554	5	Lebanon City	\$99,475
6	Oak Hills	\$51,551	6	Deer Park	\$63,423	6	Princeton	\$77,262	6	Mason City	\$98,956
7	Deer Park	\$51,474	7	Oak Hills	\$63,412	7	Madeira	\$76,922	7	Southwest Local	\$97,748
8	Madeira	\$51,442	8	Princeton	\$63,299	8	Southwest Local	\$76,163	8	Finneytown	\$97,501
9	Princeton	\$51,197	9	North College Hill	\$62,356	9	North College Hill	\$75,218	9	Madeira	\$96,337
10	Indian Hill	\$51,022	10	Kings Local	\$62,338	10	Wyoming	\$74,709	10	Kings Local	\$96,066
11	St. Bernard - Elmwood	\$50,937	11	Fairfield	\$62,144	11	Sycamore	\$74,688	11	Princeton	\$95,646
12	Fairfield	\$50,741	12	Sycamore	\$61,633	12	Norwood	\$74,554	12	Lakota Local	\$94,683
13	Forest Hills	\$50,555	13	Reading	\$61,418	13	Reading	\$74,254	13	Fairfield	\$94,321
14	Kings Local	\$50,455	14	Wyoming	\$61,207	14	Milford Exempted	\$74,228	14	North College Hill	\$94,224
15	Lebanon City	\$49,520	15	Mt. Healthy	\$60,986	15	Kings Local	\$74,220	15	Loveland	\$93,965
16	North College Hill	\$49,495	16	Hamilton City	\$60,775	16	Winton Woods	\$73,204	16	Winton Woods	\$93,627
17	Loveland	\$49,246	17	Norwood	\$60,765	17	Mariemont	\$73,115	17	Oak Hills	\$93,521
18	Mt. Healthy	\$49,153	18	Milford Exempted	\$60,669	18	Mt. Healthy	\$72,825	18	Forest Hills	\$93,196
19	Norwood	\$48,881	19	Lebanon City	\$60,380	19	Hamilton City	\$72,026	19	Deer Park	\$92,837
20	Reading	\$48,880	20	Mariemont	\$60,021	20	Fairfield	\$71,631	20	Norwood	\$91,748
21	Sycamore	\$48,580	21	Finneytown	\$59,665	21	Lebanon City	\$71,240	21	Three Rivers	\$90,998
22	Three Rivers	\$48,474	22	St. Bernard - Elmwood	\$59,570	22	St. Bernard - Elmwood	\$70,362	22	St. Bernard - Elmwood	\$90,219
23	Northwest Local	\$47.847	23	Northwest Local	\$59,238	23	Loveland	\$69,916	23	Reading	\$89,833
24	Wyoming	\$47,706	24	Winton Woods	\$58,743	24	Northwest Local	\$68,108	24	Mt. Healthy	\$89,386
25	Mariemont	\$47,517	25	Loveland	\$58,433	25	Lockland	\$67,718	25	Hamilton City	\$89,004
26	Winton Woods	\$47,136	26	Lakota Local	\$58,166	26	Finneytown	\$66,941	26	Northwest Local	\$88,284
27	Milford Exempted	\$47,109	27	Lockland	\$56,500	27	Ross Local	\$64,716	27	Milford Exempted	\$87,660
28	New Richmond	\$45,991	28	Ross Local	\$54.342	28	Lakota Local	\$64,120	28	Lockland	\$85,667
29	Lockland	\$45,281	29	Three Rivers	\$53,298	29	Three Rivers	\$60,008	29	New Richmond	\$84,407
30	Ross Local	\$43,968	30	New Richmond	\$50,159	30	New Richmond	\$54,704	30	Ross Local	\$77.16
30	Salary Average Salary for MEVSD MEVSD vs Average	\$49,564 <b>\$47,109</b> (\$2,455)	30	Salary Average Salary for MEVSD MEVSD vs Average	\$60,457 \$60,669 \$212	30	Salary Average Salary for MEVSD MEVSD vs Average	\$72,093 <b>\$74,228</b> \$2,135	30	Salary Average Salary for MEVSD MEVSD vs Average	\$93 <b>\$87</b> (\$5



SALARY COMPARISONS - MASTERS + 20 or 30 Teachers Salary Schedule 2022-2023 School Year

Donk	Years' Experience> District	Starting \$\$\$\$	Donk	Years' Experience> District	5 Years \$\$\$\$	Donk	Years' Experience> District	10 Years \$\$\$\$	Donk	Years' Experience> District	Max \$\$\$\$
rank 1	Lakota Local	\$59,643	Rank 1	Forest Hills	\$69.911	Rank 1	Mason City	\$84,967	Rank 1	Indian Hill	\$112,145
1	Finnevtown			Mason City			Forest Hills		- 50	Mason City	
2	Southwest Local	\$57,725	2	Southwest Local	\$69,476	2	Indian Hill	\$84,258	2	Wyoming	\$109,753
3	STATE OF THE STATE	\$56,975	3		\$68,966	_		\$82,385	-		\$108,013
4	Loveland	\$56,203	4	Indian Hill	\$68,415	4	Oak Hills	\$82,116	4	Lakota Local	\$104,956
5	St. Bernard - Elmwood	\$56,117	5	Madeira	\$68,138	5	Madeira	\$81,476	5	Oak Hills	\$102,645
6	Oak Hills	\$56,113	6	Oak Hills	\$67,974	6	Southwest Local	\$80,962	6	Southwest Local	\$102,543
1	Indian Hill	\$55,660	7	Princeton	\$66,091	7	Milford Exempted	\$80,440	-	Lebanon City	\$102,420
8	Forest Hills	\$55,564	8	Mt. Healthy	\$65,413	8	Norwood	\$80,272	8	Madeira	\$102,398
9	Madeira	\$54,895	9	Loveland	\$65,389	9	Princeton	\$80,054	9	Finneytown	\$102,352
10	Princeton	\$53,990	10	Milford Exempted	\$65,349	10	Deer Park	\$79,968	10	Sycamore	\$102,054
11	Mason City	\$53,984	11	Deer Park	\$65,261	11	Wyoming	\$78,309	11	Loveland	\$100,922
12	Mt. Healthy	\$53,576	12	North College Hill	\$64,929	12	North College Hill	\$77,790	12	Mariemont	\$100,506
13	Three Rivers	\$53,506	13	Wyoming	\$64,808	13	Reading	\$77,272	13	Three Rivers	\$100,444
14	Hamilton City	\$53,412	14	Norwood	\$64,801	14	Mt. Healthy	\$77,246	14	Forest Hills	\$99,035
15	Fairfield	\$53,364	15	St. Bernard - Elmwood	\$64,751	15	Loveland	\$76,873	15	Norwood	\$98,811
16	Deer Park	\$53,312	16	Kings Local	\$64,714	16	Sycamore	\$76,601	16	Princeton	\$98,439
17	Kings Local	\$52,832	17	Lakota Local	\$64,478	17	Kings Local	\$76,597	17	Fairfield	\$97,304
18	Northwest Local	\$52,616	18	Reading	\$64,394	18	St. Bernard - Elmwood	\$75,542	18	North College Hill	\$96,796
19	Lebanon City	\$52,466	19	Sycamore	\$63,550	19	Winton Woods	\$74,356	19	Deer Park	\$96,513
20	North College Hill	\$52,067	20	Finneytown	\$63,545	20	Lebanon City	\$74,185	20	Kings Local	\$96,442
21	Reading	\$51,812	21	Lebanon City	\$63,325	21	Hamilton City	\$73,663	21	Mt. Healthy	\$96,435
22	Norwood	\$51,572	22	Fairfield	\$62,486	22	Mariemont	\$73,115	22	Milford Exempted	\$95,437
23	Wyoming	\$51,306	23	Hamilton City	\$62,411	23	Northwest Local	\$72,873	23	St. Bernard - Elmwood	\$94,967
24	Sycamore	\$50,498	24	Northwest Local	\$61,620	24	Fairfield	\$72,337	24	Winton Woods	\$94,779
25	Milford Exempted	\$50,258	25	Lockland	\$60,987	25	Lockland	\$72,205	25	Northwest Local	\$93,040
26	New Richmond	\$50,172	26	Mariemont	\$60.021	26	Ross Local	\$71,977	26	Reading	\$92,766
27	Lockland	\$49,769	27	Ross Local	\$60.007	27	Finnevtown	\$71,307	27	New Richmond	\$92,080
28	Winton Woods	\$48,288	28	Winton Woods	\$59,895	28	Lakota Local	\$71,077	28	Hamilton City	\$91,049
29	Ross Local	\$48,038	29	Three Rivers	\$58,831	29	Three Rivers	\$66,238	29	Lockland	\$90,155
30	Mariemont	\$47,517	30	New Richmond	\$54,718	30	New Richmond	\$59,677	30	Ross Local	\$86,341
	Salary Average	\$53,108		Salary Average	\$64,155		Salary Average	\$76,205		Salary Average	\$98,718
	Salary for MEVSD	\$50,258		Salary for MEVSD	\$65,349		Salary for MEVSD	\$80,440		Salary for MEVSD	\$95,437
	MEVSD vs Average	(\$2,850)		MEVSD vs Average	\$1,194		MEVSD vs Average	\$4,235		MEVSD vs Average	(\$3,281)
	Salary Average-Top 10	\$56,289		Salary Average-Top 10	\$67,512		Salary Average-Top 10 MEVSD vs Top 10 Avg.	\$81,690 (\$1,250)		Salary Average-Top 10 MEVSD vs Top 10 Avg.	\$104,928 (\$9,491)
	MEVSD vs Top 10 Avg.	(\$6,031)		MEVSD vs Top 10 Avg.	(\$2,163)						



## SALARY COMPARISONS - MASTERS + 45 or DOCTORATE Teachers Salary Schedule 2022-2023 School Year

Years' Experience> District Forest Hills	Starting \$SSS \$58,069 D	Rank	Years' Experience> District Forest Hills	5 Years \$\$\$\$ \$72,416	Rank	Years' Experience> District Forest Hills	10 Years \$\$\$\$ \$86.763	Rank 1	Years' Experience> District Indian Hill	Max \$\$\$\$ \$113,351
Indian Hill	\$56,819 D	2	Indian Hill		2	Milford Exempted	\$83,808	2	Constitution of the consti	\$108,913
Princeton			Princeton	\$69,575		Indian Hill			Wyoming Madeira	
	\$55,852 D	_ 3		\$68,884	3		\$83,559	3		\$104,714
Northwest Local		5 4	Madeira	\$68,138	4	Princeton	\$82,847	4	Sycamore	\$103,488
Madeira		5 5	Milford Exempted	\$67,842	5	Madeira	\$81,476	5	Forest Hills	\$101,540
Deer Park		5 6	Deer Park	\$66,181	6	Deer Park	\$80,887	6	Princeton	\$101,231
Reading		5 7	Reading	\$65,924	7	Wyoming	\$79,210	7	Milford Exempted	\$99,695
Wyoming		6 8	Wyoming	\$65,708	8	Reading	\$78,760	8	Deer Park	\$97,433
Sycamore		5 9	Sycamore	\$64,979	9	Sycamore	\$78,031	9	Northwest Local	\$95,422
Milford Exempted		0 10	Northwest Local	\$64,003	10	Northwest Local	\$75,256	10	Winton Woods	\$95,163
Winton Woods	\$48,672 D	11	Winton Woods	\$60,279	11	Winton Woods	\$74,740	11	Reading	\$94,679
Norwood	N/A	12	Norwood	N/A	12	Norwood	N/A	12	Norwood	N/A
Lakota Local	N/A	13	Mason City	N/A	13	Mason City	N/A	13	Mason City	N/A
Finneytown	N/A	14	Southwest Local	N/A	14	Oak Hills	N/A	14	Lakota Local	N/A
Southwest Local	N/A	15	Oak Hills	N/A	15	Southwest Local	N/A	15	Oak Hills	N/A
Loveland	N/A	16	Mt. Healthy	N/A	16	North College Hill	N/A	16	Southwest Local	N/A
St. Bernard - Elmwood	N/A	17	Loveland	N/A	17	Mt. Healthy	N/A	17	Lebanon City	N/A
Dak Hills	N/A	18	North College Hill	N/A	18	Loveland	N/A	18	Finneytown	N/A
Mason City	N/A	19	St. Bernard - Elmwood	N/A	19	Kings Local	N/A	19	Loveland	N/A
Mt. Healthy	N/A	20	Kings Local	N/A	20	St. Bernard - Elmwood	N/A	20	Mariemont	N/A
Three Rivers	N/A	21	Lakota Local	N/A	21	Lebanon City	N/A	21	Three Rivers	N/A
Hamilton City	N/A	22	Finneytown	N/A	22	Hamilton City	N/A	22	Fairfield	N/A
Fairfield	N/A	23	Lebanon City	N/A	23	Mariemont	N/A	23	North College Hill	N/A
Kings Local	N/A	24	Fairfield	N/A	24	Fairfield	N/A	24	Kings Local	N/A
Lebanon City	N/A	25	Hamilton City	N/A	25	Lockland	N/A	25	Mt. Healthy	N/A
North College Hill	N/A	26	Lockland	N/A	26	Ross Local	N/A	26	St. Bernard - Elmwood	N/A
New Richmond	N/A	27	Mariemont	N/A	27	Finneytown	N/A	27	New Richmond	N/A
Lockland	N/A	28	Ross Local	N/A	28	Lakota Local	N/A	28	Hamilton City	N/A
Ross Local	N/A	29	Three Rivers	N/A	29	Three Rivers	N/A	29	Lockland	N/A
Mariemont	N/A	30	New Richmond	N/A	30	New Richmond	N/A	30	Ross Local	N/A
Salary Average	\$53,891		Salary Average	\$66,721		Salary Average	\$80,485		Salary Average	\$101,421
Salary for MEVSD	\$51,877		Salary for MEVSD	\$67,842		Salary for MEVSD	\$83,808		Salary for MEVSD	\$99,695
MEVSD vs Average	(\$2,014)		MEVSD vs Average	\$1,121		MEVSD vs Average	\$3,323		MEVSD vs Average	(\$1,726)

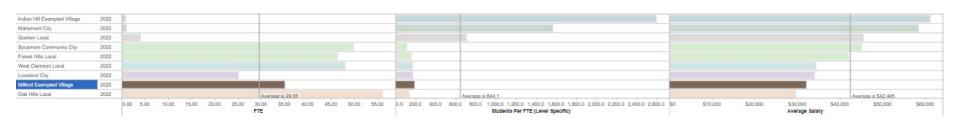


#### SALARY COMPARISONS - MAX 2022-2023 School Year

Rank	District	Max \$\$\$\$		<b>Peak Earning Year</b>
1	Indian Hill	\$113,351	Doctorate	27
2	Mason City	\$109,753	Masters+30	27
3	Wyoming	\$108,913	Masters+36	25
4	Lakota Local	\$104,956	Masters+30	30
5	Madeira	\$104,714	Masters+45	27
6	Sycamore	\$103,488	Masters+45	25
7	Oak Hills	\$102,645	Masters+30	25
8	Southwest Local	\$102,543	Masters+30	28
9	Lebanon City	\$102,420	Masters+20	31
10	Finneytown	\$102,352	Masters+30	30
11	Forest Hills	\$101,540	Doctorate	27
12	Princeton	\$101,231	Doctorate	17
13	Loveland	\$100,922	Masters+30	27
14	Mariemont	\$100,506	Masters	28
15	Three Rivers	\$100,444	Masters+30	35
16	Milford Exempted	\$99,695	Masters+50	25
17	Norwood	\$98,811	Masters+30	22
18	Deer Park	\$97,433	Masters+45	27
19	Fairfield	\$97,304	Master +30	27
20	North College Hill	\$96,796	Masters+20	23
21	Kings Local	\$96,442	Masters+20	29
22	Mt. Healthy	\$96,435	Masters+30	30
23	Northwest Local	\$95,422	Masters+45	28
24	Winton Woods	\$95,163	Doctorate	25
25	St. Bernard - Elmwood	\$94,967	Masters+30	25
26	Reading	\$94,679	Masters+45	27
27	New Richmond	\$92,080	Masters+30	35
28	Hamilton City	\$91,049	Masters+30	27
29	Lockland	\$90,155	Masters+30	26
30	Ross Local	\$86,341	Masters+30	18



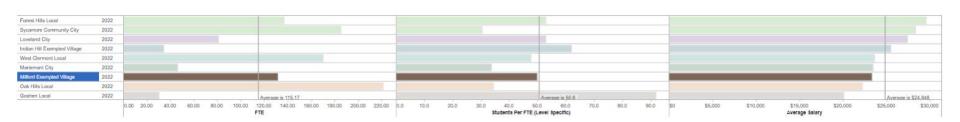
## Classified Salary Comparisons (Custodians)



	Average Salary	FTE	Students Per FTE (Level Specific)
Indian Hill Exempted Village	\$61,098	0.82	2,595.5
Mariemont City	\$58,406	1.00	1,566.0
Goshen Local	\$45,424	4.00	703.5
Sycamore Community City	\$45,073	49.83	113.1
Forest Hills Local	\$41,992	46.28	156.3
West Clermont Local	\$34,311	48.00	168.7
Loveland City	\$34,035	24.99	171.4
Milford Exempted Village	\$32,058	35.00	186.8
Oak Hills Local	\$29,605	56.00	135.3



## Classified Salary Comparisons (Aides)



	Average Salary	FTE	Students Per FTE (Level Specific)
Forest Hills Local	\$29,567	136.75	52.9
Sycamore Community City	\$28,325	185.09	30.4
Loveland City	\$27,419	80.99	52.9
Indian Hill Exempted Village	\$25,524	34.30	62.0
West Clermont Local	\$23,627	170.00	47.6
Mariemont City	\$23,475	46.44	33.7
Milford Exempted Village	\$23,329	131.27	49.8
Oak Hills Local	\$22,264	221.06	34.3
Goshen Local	\$20,100	30.62	91.9



## Sick Leave Accrual Comparison

District	Total Days
Sycamore Community City	325
Southwest Local	300
Oak Hills Local	280
Mt Healthy City	300
Norwood City	325
Goshen Local	225
Winton Woods City	290
St Bernard-Elmwood Place City	270
Princeton City	260
West Clermont Local	264
Lockland Local	240
Forest Hills Local	250
Indian Hill Exempted Village	315
Cincinnati Public Schools	200

District	Total Days
Milford Exempted Village	230
Finneytown Local	230
Loveland City	250
Clermont Northeastern Local	250
Northwest Local (Hamilton)	250
Reading Community City	300
North College Hill City	300
Batavia Local	268
Williamsburg Local	300
Felicity-Franklin Local	300
New Richmond EV	280
Three Rivers Local	296



## Severance Payout Example

MA+50 hours	\$99,695.00	\$	1,894,205.00
		\$	1,177,478.78
	TOTAL	\$	3,081,922.73
Year 1	\$48,880.50	\$	928,729.50
	Savings Year	\$	965,475.50
Year 2	\$51,080.12	\$	970,522.33
	Savings Year	2 \$	1,927,042.27

Difference in Severance and Year 1 + 2 Savings \$ 749,563.49



## **Talent Retention Concerns**

- Milford currently has 95% teacher retention strong talent and lack of turn over mean our students get a better education
- MEVSD is below average in several salary columns and benefits are important when looking at total compensation
- There are additional costs and time associated with hiring and training when teachers and staff leave the district
- Severance drives decision making for our highest paid employees at their first eligibility of retirement



## **Earliest Time to Address**

- Classified staff 2024
- Certified staff 2026



## **Four Scenarios**



## **Option 1: 1.25% Earned Income Tax**

#### **Initial Millage**

(January/February Board Meetings)

Millage with new financing structure + efficiencies

(March 27 Board Work Session)

Earned Income Tax with new financing structure + efficiencies



8.51 mills



Cost per \$100,000 property per month: \$24.82

6.75 mills



Cost per \$100,000 property per month: \$19.69

1.25% Earned Income Tax



1.25% of earned income

Takes three years to see full funding - Would need to secure in November 2023



## School District Income Tax - Earned

School districts are permitted to levy the tax, subject to voter approval, on an alternate tax base that includes only *wages, salaries, and other compensation* and net earnings from self employment (including income from partnerships), to the extent the income is included in modified adjusted gross income (MAGI), of the residents of the school district.

The tax excludes all other types of income and deductions that are included in the traditional income tax base:

- interest
- dividends
- capital gains
- pensions (Social Security)



## **School District Income Tax - Earned Helpful Links**

- Ohio Department of Taxation School District Income Tax Website <a href="https://tax.ohio.gov/individual/school-district-income-tax">https://tax.ohio.gov/individual/school-district-income-tax</a>
- Ohio Department of Taxation School District Income Tax Questions and Answers
   https://tax.ohio.gov/help-center/faqs/income-school-district
- Districts in Ohio with Income Tax
   https://tax.ohio.gov/static/employer\_withholding/schooldistricts2023.pdf



## **Estimated Collections**

1.25 Earned Income Tax

Revenue per year \$ 18,460,872.00

Fiscal Year	Ž	2023	2024	2025	2026	2027
Collection as a %		0%	5.9%	70.4%	106.3%	113.2%
Projected Revenue	\$	3	\$1,089,191.00	\$12,996,454.00	\$19,623,907.00	\$20,897,707.00



## **Option 2: 5.99 Mill Operating Levy**

#### Further Reduced Since March 27 Work Session

#### **Initial Millage**

(January/February Board Meetings)

8.51 mills



Cost per \$100,000 property per month: \$24.82

Millage with new financing structure + efficiencies

(March 27 Board Work Session)

**6.75 mills** 



Cost per \$100,000 property per month: \$19.69

Millage with new financing structure + efficiencies



5.99 mills



Cost per \$100,000 property per month: \$17.47

Reduced millage from March 27 work session, inclusive of debt restructuring and efficiencies. Millage has been lowered by 30% and Cost/\$100,000 property by 30% from initial 8.51 mill projection.



## **Option 3: 5.99 Mill Equivalent Emergency Levy**



(January/February Board Meetings)

 $\geq$ 

8.51 mills



Cost per \$100,000 property per month: \$24.82

Millage with new financing structure + efficiencies

(March 27 Board Work Session)

**6.75 mills** 



Cost per \$100,000 property per month: \$19.69

Millage with new financing structure + efficiencies



5.99 mill equivalent



Cost per \$100,000 property per month: \$17.47

Reduced millage from March 27 work session, inclusive of debt restructuring and efficiencies. Would need renewal and additional funding after 3 years.



## Option 4: 4.95 Mill Equivalent Emergency Levy (3 years)

w/need for additional funding secured by end of year 2



(January/February Board Meetings)

8.51 mills



Cost per \$100,000 property per month: \$24.82

Millage with new financing structure + efficiencies

(March 27 Board Work Session)

**6.75 mills** 



Cost per \$100,000 property per month: \$19.69

Millage with new financing structure + efficiencies



4.95 mill equivalent

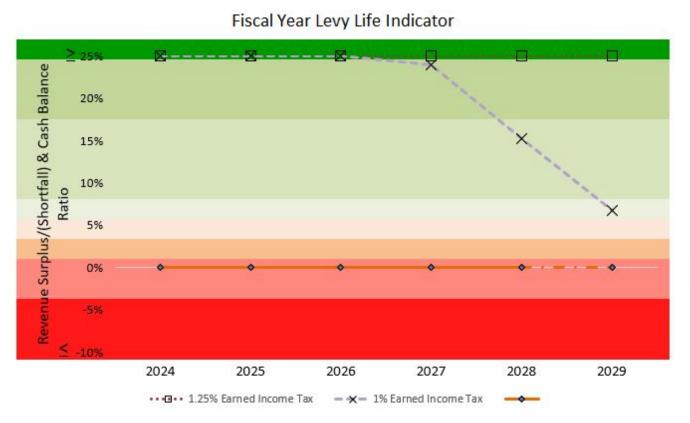


Cost per \$100,000 property per month: \$14.44

Reduced millage from March 27 work session, inclusive of debt restructuring and additional efficiencies. Allows time for more education on an earned income tax (SDIT). If no SDIT is in place, additional revenue will need to be secured in year 2 of this 3-year cycle.



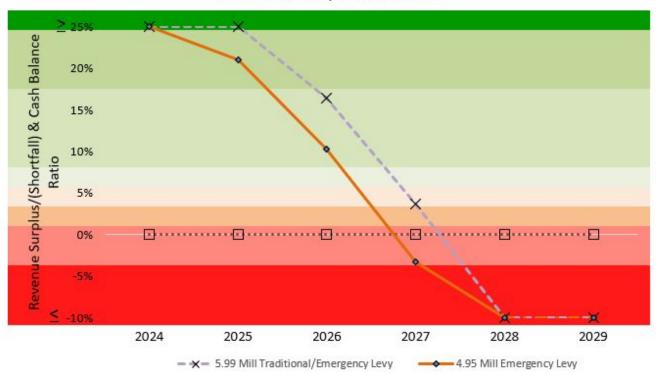
## Scenario Comparisons - Earned Income Tax Comparison





## **Scenario Comparisons**

Fiscal Year Levy Life Indicator





# **Questions?**



# Monthly Financial Reports



## Monthly Analysis

• 75% through the FY (9 months)

#### **Expenditures:**

- Salaries and benefits are trending where we would expect
- Purchased Services are trending higher than expected due to the following factors:
  - Duke Billing
- Total expenditures are trending within \$32,000 of total (99.9% accurate)

#### **Revenues:**

- Property Tax Revenue is up 1.3% from FY22
- State Revenue is up 16% in the categorical phase in of the FSFP
- Homestead and Rollback likely to come in April
- Interest Revenue:
  - Operating Fund: March MTD \$40,085; FYTD \$357,462.28
  - Bond Fund: March MTD \$159,807.26; FYTD \$964,421.13